

## Message Text

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PAGE 01 STATE 012472

20

ORIGIN EUR-12

INFO OCT-01 EUR-12 ISO-00 DODE-00 CIAE-00 PM-03 INR-07

L-02 ACDA-10 NSAE-00 PA-02 RSC-01 PRS-01 SP-02

USIA-15 TRSE-00 SAJ-01 H-02 /059 R

DRAFTED BY OASD/ISA:JTYLER

APPROVED BY EUR/RPM:VLEHOVICH

OASD/ISA:MG MCAULIFFE

JCS/J-5:COL PARRISH (INFO)

EUR/RPM:COL RTHOMPSON

----- 079521

R 180055Z JAN 75

FM SECSTATE WASHDC

TO USMISSION NATO

UNCLAS STATE 012472

E.O. 11652: N/A

TAGS: MPOL, NATO

SUBJECT: NATO DEFENSE PLANNING WORKSHOP

REF: USNATO 142

1. PLEASE PASS TO IS(SAS) TEXT OF FOLLOWING ABSTRACT FOR  
WORKSHOP PRESENTATION ON "KEY ELEMENTS OF MINISTERIAL  
GUIDANCE - DEVELOPMENT OF THE US VIEW" BY H.H.  
GAFFNEY.

BEGIN TEXT:

THIS PRESENTATION WILL DISCUSS THE SOURCES AND PROCESS  
OF FORMULATION OF THE "US CONTRIBUTION TO THE FORMULATION  
OF MINISTERIAL GUIDANCE, EMBODYING A LONG RANGE DEFENSE  
CONCEPT FOR NATO", WHICH WAS ORIGINALLY TABLED IN NATO  
IN SEPTEMBER 1974, WITH ADDITIONS DURING THE FOLLOWING  
MONTHS. THE PRESENTATION WILL INCLUDE THE PROBLEM  
OF DEFINING THE BASIC CONCEPT WHICH WAS TO UNDERLIE  
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PAGE 02 STATE 012472

A NEW APPROACH, THE SEARCH FOR AN APPROPRIATE AND

EXPANSIVE FORMAT WHICH WOULD ADEQUATELY ENCOMPASS THE RELATED TASKS OF NATO COUNTRIES' DEFENSE EFFORTS, THE PROCESS OF SECURING INPUTS AND AGREEMENT TO THE DRAFT FROM WITHIN THE US GOVERNMENT, AND THE INTRODUCTION OF THE US DRAFT IN NATO IN SUPPORT OF A BROAD DISCUSSION OF KEY ELEMENTS AND KEY ISSUES. THE PRESENTATION WILL

CONCLUDE WITH "NEXT STEPS" AND "LESSONS LEARNED" FROM THE PROCESS. AN UNDERLYING MOTIF WILL BE THE PERSPECTIVES AND DILEMMAS WITH WHICH STAFF OFFICERS ARE FACED WHILE TRYING TO CAPTURE IN WORDS A MOST COMPLEX PROCESS, WITH DUE REGARD FOR NATO AND NATIONAL FORMATS, PROCEDURES, AND SENSITIVITIES. END TEXT.

2. PLEASE ADD COL JOHN PARRISH, OJCS, TO LIST OF US ATTENDEES FOR PROGRAM B AND REINSTATE PREVIOUS RESERVATION FOR HIM.

KISSINGER

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NNN

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01 JAN 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** INSTRUCTIONS, MILITARY PLANS, FOREIGN POLICY POSITION  
**Control Number:** n/a  
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**Draft Date:** 18 JAN 1975  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** n/a  
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**Disposition Authority:** n/a  
**Disposition Case Number:** n/a  
**Disposition Comment:**  
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